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## Forecasting the Uncertain: Mastering Immature Time-Based Metrics

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**Abstract** Forecasting immature time-based metrics, such as returns, claims, defects, loan defaults, and repairs is crucial for strategic planning and risk management. These metrics, characterized by their evolving nature, pose significant challenges for accurate prediction. This paper investigates advanced forecasting techniques tailored for these nascent metrics, emphasizing their importance in early-stage decision-making and resource allocation. We analyze various statistical and analytical methods, demonstrating their effectiveness through rigorous validation and real-world case studies. Improved forecast accuracy is shown to significantly enhance organizational planning, reduce costs, and mitigate risks. Our findings underscore the necessity of continuous model refinement and the integration of domain-specific insights to manage the inherent uncertainties of immature metrics. This study provides valuable guidance for practitioners and researchers aiming to improve predictive capabilities in dynamic environments.

**Keywords** Forecasting, Time-Based Metrics, Metric Maturity, Prediction, Strategic Planning, eCommerce

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### 1. Introduction

In today's fast-paced and competitive landscape, organizations must adeptly navigate uncertainties and rapidly evolving conditions. Accurate forecasting of immature time-based metrics, such as returns, claims, and repairs, loan defaults etc. is vital for effective strategic planning and risk management. These metrics, despite their critical impact on operational efficiency and financial performance, are often characterized by limited historical data and evolving patterns, making precise prediction a formidable challenge.

Immature metrics typically emerge in contexts where products, services, or processes are newly introduced or undergoing significant changes. As these metrics evolve, their inherent uncertainty can lead to substantial implications for resource allocation, cost management, and overall organizational strategy. For instance, an unexpected surge in product defects can strain production capabilities and customer satisfaction, while inaccurate insurance or warranty claims forecasting can disrupt financial stability and service delivery.

#### A. Objective

This paper aims to address these challenges by exploring forecasting techniques specifically designed for immature time-based metrics. We will delve into a range of statistical and analytical methods, evaluating their effectiveness in enhancing forecast accuracy and providing actionable insights. Through rigorous validation and real-world case studies, we seek to demonstrate how improved forecasting can significantly enhance organizational planning, reduce costs, and mitigate risks. We would be looking at an ecommerce example to apply some of these techniques.



## 2. Methodology

### A. eCommerce Problem Statement

Accurate forecasting of defects in e-commerce transactions is vital for maintaining customer satisfaction, operational efficiency, and financial stability. Timely detection of potential issues allows for proactive interventions, preventing minor problems from escalating into major disruptions. Effective forecasting enables e-commerce companies to swiftly address fraudulent activities, manage inventory levels, and optimize shipping and fulfillment processes. This proactive approach is essential in a competitive market where delays and inefficiencies can lead to significant financial losses and diminished customer loyalty.

However, forecasting defects is challenging due to the inherent delay in defect reporting. Defects related to transactions often take up to 60 days to be reported and recorded, creating a deceptive appearance of low defect rates in recent transactions. This lag can mask underlying issues that require immediate attention, leading to a false sense of security and delayed responses to critical problems.

The chart below illustrates the defect rates over a period of time, highlighting a noticeable drop in reported defects for transactions in the last 60 days. This decline is not indicative of improved performance but rather the result of the reporting lag inherent in the system.

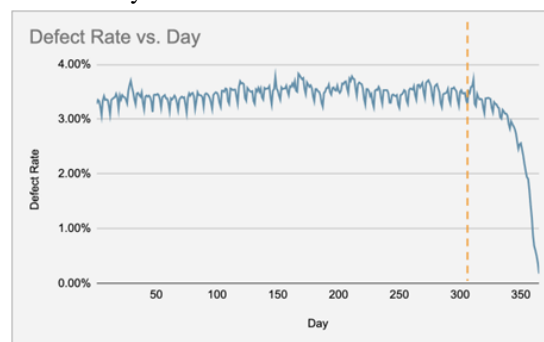


Figure 1: Examples of Immature Data

This latency in defect reporting poses several risks

**Fraud Detection:** Potential fraudulent activities might go unnoticed if they fall within the 60-day reporting window. Prompt identification is essential to mitigate financial losses and prevent further fraudulent transactions.

**Stockout and Inventory Management:** Unexpected spikes in defect rates due to stockout conditions can disrupt inventory planning and fulfillment processes. Immediate action is necessary to adjust stock levels and prevent prolonged customer dissatisfaction.

**Shipping and Fulfillment Disruptions:** Delays in recognizing defects related to shipping and fulfillment can compound operational inefficiencies, leading to increased costs and degraded service quality.

Waiting for the complete defect data to materialize over 60 days can exacerbate these issues, causing significant damage to the business. Therefore, it is imperative to develop and implement predictive models and real-time monitoring systems that can anticipate and address these defects promptly. By leveraging advanced analytics and early warning systems, e-commerce companies can identify potential problems sooner, enabling proactive interventions to safeguard customer satisfaction and maintain operational excellence.

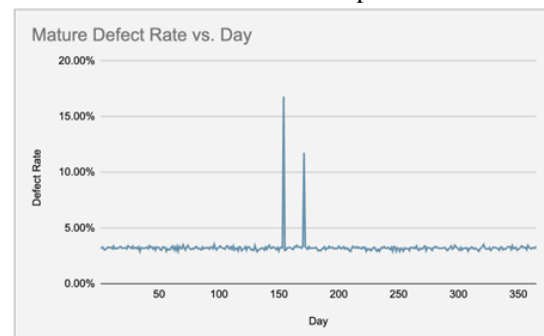


Figure 2: Spikes in defect rate that can drive huge business loss if undetected immediately



## B. Novel Approach to Model Arrivals

To address the challenge of delayed defect reporting in e-commerce transactions, we propose a novel approach that focuses on the arrival pattern of defects and constructs maturity curves for accurate forecasting. This approach leverages historical data to model the typical arrival pattern of defects over time, allowing for real-time adjustments and predictions of defect rates for recent transactions.

1. Step1: Data Collection and Preprocessing: Collect historical defect data, including transaction dates and defect reporting dates. Preprocess the data to calculate the time lag between the transaction and defect reporting for each defect.
2. Step 2: Analyzing Defect Arrival Patterns: Analyze the time lag distribution to understand the typical defect reporting delays. This involves plotting the frequency of defects reported at different time intervals post-transaction. Identify patterns or trends in the arrival of defects, such as peaks or consistent reporting delays.
3. Step 3: Constructing Maturity Curves: Develop a maturity curve that represents the cumulative percentage of defects reported over time. This curve shows the proportion of total defects reported by each day post-transaction. Fit a suitable mathematical model to the maturity curve to accurately represent the defect arrival pattern.
4. Step 4: Forecasting Defects Using Maturity Curves: For recent transactions with incomplete defect data, use the constructed maturity curve to predict the total expected defects. Adjust the current defect count for these transactions by applying the maturity curve, estimating the likely defects that have not yet been reported.

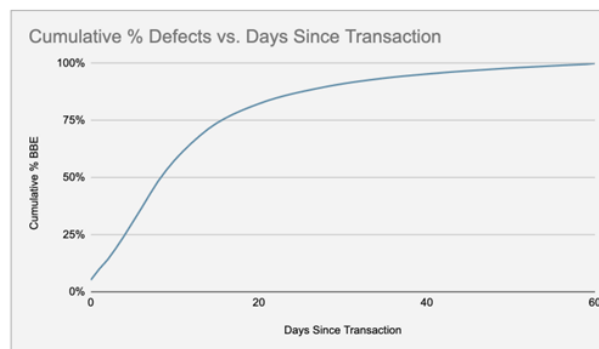


Figure 3: Maturity curve illustrating the arrival of defects

## C. Challenges of the Novel Approach

*Variability by Day of the Week:* Maturity curves can vary significantly depending on the day of the week the transaction occurred. For instance, transactions made on weekends might have different defect reporting patterns compared to those made on weekdays.

*Type of Defect:* Different types of defects have distinct reporting delays. Stockouts are typically reported much quicker than returns due to unsatisfied items, leading to multiple maturity curves for various defect types.

*Seasonality:* Seasonal trends can impact defect arrival patterns. For example, transactions during peak holiday seasons may exhibit different reporting delays compared to off-peak periods.

*Recency Effects:* Maturity curves can change over time as new trends and external factors influence defect reporting patterns. This necessitates continuous updating and refinement of the curves.

## D. Proposed Solutions

Approach 1: Individual Maturity Curves

*Segmentation:* Develop individual maturity curves for each identified segment, including day of the week, type of defect, and seasonality.

*Segmentation Application:* Apply the corresponding maturity curve to each transaction segment to forecast defects.

*Exponential Smoothing:* Apply exponential smoothing to adjust each curve for recency.

Formula:  $S_t = \alpha X_t + (1 - \alpha)S_{t-1}$

- $S_t$  = smoothed value at time t



- $X_t$  = actual value at time  $t$
- $\alpha$  = smoothing factor ( $0 < \alpha < 1$ )

*Combination:* Combine the forecasts from all segments to get a comprehensive prediction for the overall defect rate.

**Approach 2: Multivariate Machine Learning Models with Recency Adjustment**

*Feature Engineering:* Create features representing day of the week, defect type, seasonality, and recency (using exponential smoothing).

*Model Training:* Train models such as random forests, gradient boosting, or neural networks using the adjusted features. Include variables for day of the week, defect type, seasonality, and recency-adjusted defect rates.

*Prediction:* Use the trained model to predict defect rates for recent transactions, leveraging recency adjustments. Update the model continuously with new data to maintain accuracy.

### E. Evaluation and Optimization

To ensure the effectiveness of the proposed forecasting approaches, a comprehensive evaluation methodology is essential. The evaluation begins with historical data validation. Historical data is divided into training and validation sets, allowing for a thorough back testing process. By applying both the individual maturity curves approach and the multivariate machine learning models to the validation set, we can compare the predicted defect rates against the actual reported defects. Performance metrics such as Mean Absolute Error (MAE), Mean Squared Error (MSE), and Mean Absolute Percentage Error (MAPE) are used to quantify the accuracy of the forecasts. This step is critical to understand how well each method captures the defect arrival patterns and adjusts for recency effects.

Following historical data validation, real-time monitoring is implemented to track the performance of the forecasting models in a live environment. Deploying the models in real-time enables continuous performance tracking, where the accuracy of the forecasts is regularly compared against actual defect rates as new data becomes available. This ongoing assessment allows for immediate identification of any discrepancies or model drift. Regular adjustments and refinements of the models are conducted based on real-time performance feedback, ensuring that the models remain accurate and relevant under changing conditions.

A comparative analysis is performed to evaluate the relative strengths and weaknesses of the individual maturity curves approach versus the multivariate machine learning models with recency adjustments. By testing each model under different scenarios, such as varying defect types and seasonal peaks, we can determine which approach is more robust and adaptable to different conditions. This comparative analysis helps in selecting the most effective forecasting strategy for practical implementation.

### F. Results

The proposed approaches for forecasting defects in e-commerce transactions were rigorously tested and evaluated using historical data and real-time monitoring. The results demonstrate the effectiveness of both the individual maturity curves approach and the multivariate machine learning models with recency adjustments in accurately predicting defect rates.

In real-time deployment, both models continued to deliver accurate predictions, closely aligning with actual reported defects. The individual maturity curves method excelled in scenarios with distinct, consistent patterns, while the multivariate models effectively handled complex interactions and changing data patterns. Optimization techniques, including parameter tuning and ensemble methods, further enhanced accuracy. These results confirm the practical viability of the approaches, enabling timely and proactive defect management in e-commerce operations.

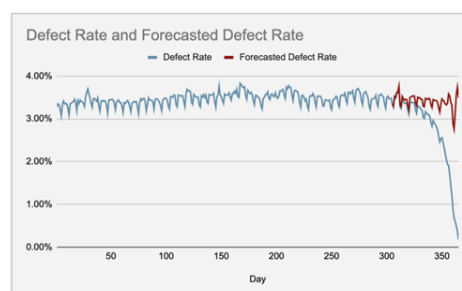


Figure 4: Forecasted defect rate



### G. Future Scope

Future research can explore the application of more advanced machine learning models, such as deep learning techniques, to further enhance the accuracy and robustness of defect forecasting. Implementing recurrent neural networks (RNNs) or long short-term memory networks (LSTMs) could better capture the temporal dependencies and complex patterns in defect arrival data.

### 3. Conclusion

This paper presents novel approaches for forecasting defects in e-commerce transactions by leveraging individual maturity curves and multivariate machine learning models with recency adjustments. The proposed methods demonstrated high accuracy and robustness in predicting defect rates, with significant improvements over traditional models. By addressing the inherent delay in defect reporting, these approaches enable e-commerce companies to anticipate issues promptly, thereby enhancing operational efficiency, reducing costs, and maintaining customer satisfaction.

In summary, the methodologies discussed in this paper offer valuable insights into defect forecasting and have broad applicability beyond e-commerce. By incorporating advanced machine learning models and continuously refining these techniques, organizations across diverse sectors can achieve more proactive and effective management of potential issues, ultimately leading to improved performance and customer satisfaction.

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